



## **Finance and Administration Committee Record of Proceeding August 31, 2021**

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The Finance and Administration Committee met on Tuesday, August 31, 2021. Those in attendance included: Chairperson Michael Moore, Ward III; Council Committee Member Barbara McGuinness, Ward I; Council Committee Member Aaron Wahl, Ward II; Council Committee Member Gary Budoor Ward IV; City Administrator Mike Geisel; and Finance Director Jeannette Kelly. Those also in attendance included: Mayor Bob Nation, Councilmember Mary Ann Mastorakos, Ward II; Director of Planning Justin Wyse; Director of Parks, Recreation and Arts Tom McCarthy, Assistant Finance Director John Hughes; Asst. to City Administrator/Deputy City Clerk Molly Taylor; and one other additional guest.

Chairperson Michael Moore called the meeting to order at 5:32 p.m.

### **Approval of Minutes**

The minutes of the August 3, 2021 Finance and Administration Committee Meeting were submitted for approval. Councilmember Moore made a motion, seconded by Councilmember McGuinness to approve the August 3, 2021 Finance and Administration Committee Meeting Minutes. The motion passed unanimously, 3-0 by voice vote and was declared passed. [Councilmember Gary Budoor Ward IV, was absent for vote]

### **Public Comment**

David Stokes with the Show Me Institute was invited to speak to the committee however he declined the invitation.

### **Salary Administration Manual**

City Administrator, Mike Geisel, recommended an amendment to the Salary Administration Manual to add a provision that the annual CPI adjustment of the entire compensation plan would be limited to a value that shall not exceed 75% of the merit pool approved by City Council. Councilmember Wahl made a motion, seconded by Councilmember Moore, to adopt the proposed amendment. The motion passed unanimously, 4-0 by voice vote and was declared passed. [Councilmember Gary Budoor joined the meeting at 5:41pm]

## **Pay Plan Administration – F&A Policy #20 update**

City Administrator, Mike Geisel, requested a motion to apply the amendment as previously discussed for the Salary Administration manual limiting the annual CPI compensation plan adjustment to a value that shall not exceed 75% of the merit pool approved by City Council to F&A Policy # 20.

Councilmember Moore made a motion, seconded by Councilmember McGuinness to approve the revisions. The motion passed unanimously, 4-0 by voice vote and was declared passed.

## **RFQ For Planning Services**

Director of Planning, Justin Wyse, discussed a Request for Qualifications to obtain proposals from qualified consultants to provide review, analysis, and recommendations for redevelopment of the Southwest Quadrant of Chesterfield Village. Councilmember Moore made a motion, seconded by Councilmember Wahl to approve the Request for Qualifications as submitted. The motion passed unanimously, 4-0 by voice vote and was declared passed.

## **Use Tax Ordinance**

City Administrator, Mike Geisel, recommended placing the Use Tax Ordinance on the April 5<sup>th</sup>, 2022 ballot for approval by Chesterfield residents.

Councilmember Wahl made a motion, seconded by Councilmember Moore to approve the recommended ordinance. The motion passed with an affirmative result (3-1) with Councilmember McGuinness voting opposed and was declared passed.

## **American Recovery Plan Act**

City Administrator, Mike Geisel, provided a brief history of the American Recovery Plan Act (ARPA) and the Federal requirements related thereto. He explained staff's recommended strategy on how to manage the Federal funds received from the American Recovery Plan Act and presented to the Committee a list of recommended estimated expenditures. City Administrator Geisel and Finance Director Kelly discussed the administration and reporting requirements associated with the program. They also reminded the Committee that the strategy, as described in Staff's recommendation, reflected the "net results" for the use of the funds, recognizing that there were complex accounting and fund transfer actions required to track, report, and maintain the integrity of the program. Councilmember McGuinness made a motion, seconded by Councilmember Moore, to recommend and endorse the proposed strategy to the full City Council. The motion passed unanimously, 4-0 by voice vote and was declared passed.

## **Financial Update**

Director of Finance, Jeannette Kelly, provided a financial update.

**City Activities, Meetings, Programs and Other Functions**

City Administrator, Mike Geisel, requested direction from the Committee on scheduling City activities, meetings and other programs on major Jewish holidays. Councilmember McGuinness recommended further research into the discussion and revisiting at the next Finance and Administration meeting. Staff was directed to consider the Committee's concerns as expressed during the Committee meeting and to develop a proposed policy for the Committee's review at their next meeting.

**Adjournment**

The meeting was adjourned at 7:31 p.m.

Respectfully submitted:

\_\_\_\_\_  
Jeannette Kelly  
Finance Director

\_\_\_\_\_  
Molly Taylor  
Deputy City Clerk

Approved: \_\_\_\_\_

## ASKING TO APPROVE A STRATEGY HAS A DIRECT IMPACT ON THE BUDGET PREPARATION

Funds provided to each municipality, must be spent by the end of calendar year 2024.

Funds have to be expended in accordance with the conditions and restrictions provided in the act, or the recipient must refund the Federal government.

- A) Support public health expenditures, by, for example, funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff
  - B) Address negative economic impacts caused by the public health emergency, including economic harms to workers, households, small businesses, impacted industries, and the public sector
  - C) Replace lost public sector revenue, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic
  - D) Provide premium pay for essential workers, offering additional support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors
  - E) Invest in water, sewer, and broadband infrastructure, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet.
- Funds cannot be used to directly or indirectly to offset tax reductions or delay a tax or tax increase;
  - Funds cannot be deposited into any pension fund.
  - Eligible uses cannot include contributions to rainy day funds, financial reserves, or similar funds.
  - Eligible uses cannot include payment of interest or principal on outstanding debt instruments, or other debt service costs.
  - Eligible uses cannot include satisfaction of any obligation arising under or pursuant to a settlement agreement, judgement, consent decree, or judicially confirmed debt restructuring.

Revenue replacement is an eligible category, once the funding has been "claimed" for that purpose, the NEU must still use that revenue for an eligible governmental purpose, albeit somewhat less stringent.

The City of Chesterfield will be able to meet the revenue loss criteria for the full amount of Chesterfield's allocation, based on revenue losses in 2020 and 2021.

Distributed in two tranches, half in 2021 and half in 2022

Chesterfield allocation is \$9,592,482.51 and the first tranche payment (\$4,796,241) has already been deposited in Chesterfield's account.

For reporting, tracking, and transparency, it is critically important that the City identify a strategy to comply with the ARPA requirements, while concurrently maximizing the benefit to the City.

It should also be understood that while the strategy outcomes described herein are intended to fully describe and communicate the net, end result; the internal processes and fund accounting necessary to achieve the end goal are much more complicated and would require further, separate communication. Fund accounting will involve multiple fund transfers, several of which will have offset other budgetary allocations.

## **RECOMMENDED STRATEGY:**

All expenses must meet the ARPA eligibility criteria.  
Receipt of ARPA funds occurs in the first two years (2021-2022)  
Expenditures must be incurred prior to December 31<sup>st</sup>, 2024.

### **THREE DIMENSIONAL strategy**

#### **MONEY IN, MONEY OUT, TIMING OF EXPENDITURES OVER FOUR YEARS**

- 1) **Establish a new, segregated fund for receipts and expenditures of ARPA transactions**, where all Federal ARPA receipts and expenses are deposited and accounted for.
  - a. This segregates the funding from the four primary funds
  - b. This provides for continued annual comparisons of the four primary funds without having to explain large spikes in both revenues and expenditures.
  
- 2) **Fund those programs which otherwise would be funded by the General Fund – Fund Reserves, due to Loss of Public Revenue: NOTE: these are items that will have to be addressed, not necessarily now, or tomorrow, but will have to be funded in the relatively near future \$7,245,125 76%**  
**\$4 million of the total ARPA allocation towards the public safety fund for the purpose of funding Police Officer Compensation over the eligible period. This in turn, directly reduces the otherwise necessary subsidy from the General Fund – Fund Reserve due to inadequate Public Safety fund revenues. Police compensation, REDUCE GF SUBSIDY**  
  
**Fund those essential, unfunded programs that are not included in the annual budget. (E.g. \$1.685 million for the Eberwein Trail reconstruction, Emerald Ash Borer program, and the Snow Removal Reimbursement program)**
  
- 3) **Fund governmental operations that have been sacrificed, reduced, delayed, or otherwise deferred due to Loss of Public Revenues associated with the Pandemic. \$2,275,500 24%**  
**The public was impacted by the pandemic by reduced access to facilities, programs, and events; Fund new, municipal programs, activities, facilities, and improvements that directly benefit the public who have experienced the loss of services, programs, and facilities due to the pandemic response, loss of revenue, and health restrictions.**  
**Pickleball courts, Fall festival, Holiday lighting, Fourth of July, Senior programs, Archery range, Entertainment Plaza furnishings**  
  
**Fund deferred maintenance, repair, and replacement of public assets that have been sacrificed due to limited revenues and the pandemic response. Utilize the one-time funding for allowable governmental expenditures, that have been deferred, delayed, or otherwise were not funded due to the City's financial constraints. Physical improvement additions**

4) Complete and File the required accounting and reporting documents as defined by ARPA.

Four-year time component embedded in this strategy

Conservative budget estimates

Roughly \$72k under allocation

Does not include estimated \$100k interest earnings over period

Spending the Federal funds in this way

- Benefits the public with new and enhanced programs, facilities, and events.
- Provides funding for necessary deferred or deleted capital equipment and facilities.
- Protects fund reserves and debt pre-payment accounts by funding select programs and activities that would otherwise require use of fund reserves or further deferrals or deletions.
- Provides additional flexibility to City Council during the 2022 - 2024 budget years, while recognizing that the parks fund debt service is scheduled to decrease substantially in 2026. EVERY DOLLAR SHIFTED TO PRE-PAY DEBT, CREATES AN ADDITIONAL DOLLAR IN THE ANNUAL BUDGET.

- IN EACH OF THE LAST SEVERAL YEARS, COUNCIL HAS PUT A PORTION OF EXCESS REVENUES (BUDGET SURPLUS AT END OF YEAR), INTO DEBT PRE-PAY.
- EACH DOLLAR PUT IN DEBT PRE-PAY, IS THE EQUIVALENT TO AN EXTRA DOLLAR OF REVENUE.
- SO, IF YOU HAVE A WAY OF REDUCING THE EXPENSES THAT COME OUT OF THE GENERAL FUND, CAPITAL PROJECTS FUND, OR PARKS FUND, YOU INCREASE THE BUDGET SURPLUSES THAT CAN BE USED FOR DEBT PRE-PAY OR OTHER.
- COUNCIL ALWAYS HAS THE ABILITY TO TRANSFER THESE FUNDS BACK IF THEY SO DESIRE.

Effective Debt Service:			
	Principal & Interest		
	General Fund - City Hall Debt	General Fund - Land Acquisition	Parks Sales Tax Fund
2021	\$0	\$531,664	\$2,799,053
2022	\$0	\$531,664	\$2,799,053
2023	\$0	\$531,664	\$2,799,053
2024	\$0	\$531,664	\$2,799,053
2025	\$0	\$531,664	\$2,799,053
2026	\$0	\$531,664	\$1,291,851
2027	\$0	\$531,664	\$1,291,851
2028	\$0	\$531,664	\$1,291,851
2029	\$0	\$0	\$1,291,852
	\$0	\$4,253,312	\$19,162,670
	<b>TOTAL</b>	<b>\$23,415,982</b>	
		18.16%	81.84%
		General Fund	Parks Fund
	\$4,000,000		
		\$726,566	\$3,273,434
Reduce debt service through 2025			
divided by # years:			
	4	\$1,000,000	
	2022-2025	\$181,641	\$818,359



New				UNMET NEEDS					
PUBLIC FACING ADDITIONS	FACILITY ADDITIONS & IMPROVE.	ITEMS THAT HAVE TO OR WOULD OTHERWISE BE FUNDED		UNMET NEEDS					
12.6%	11.3%	76.1%	100.0%	Total Planned	First Year	Second Year	Third Year	Fourth Year	
\$1,203,000	\$1,072,500	\$7,245,125	76.1%	Expenditure	2021	2022	2023	2024	
		\$4,000,000	Fund Public Safety Labor costs	\$4,000,000	\$2,000,000	\$1,000,000	\$1,000,000		
		\$600,000	Eberwein Park - Trails	\$600,000		\$600,000			
		\$575,000	Final year of EAB	\$575,000		\$575,000			
		\$510,000	Private Street reimbursement - 3 years	\$510,000		\$170,000	\$170,000	\$170,000	
		\$120,000	Backhoe Replacement - PW	\$120,000		\$120,000			
		\$140,000	Holiday Festival Central Park	\$140,000	\$35,000	\$35,000	\$35,000	\$35,000	
		\$25,000	Upgrade Firewall Appliance - One Time	\$25,000	\$25,000				
		\$10,000	Upgrade network infrastructure at City Hall	\$10,000	\$10,000				
		\$150,000	Upgrade AV infrastructure	\$150,000		\$150,000			
		\$32,000	3/4 ton Parks Maintenance truck	\$32,000		\$32,000			
		\$60,000	1 ton Parks Maintenance Flat bed	\$60,000		\$60,000			
		\$60,000	1 ton Parks Maintenance Flat bed	\$60,000		\$60,000			
		\$45,000	1/2 ton Park Maintenance Truck	\$45,000		\$45,000			
		\$28,000	Parks Chevy Equinox	\$28,000		\$28,000			
		\$25,000	Security Camera system replacements	\$25,000		\$25,000			
		\$50,000	Beautification area vegetation replacement	\$50,000		\$50,000			
		\$25,000	Leisure Pool Painting	\$25,000		\$25,000			
		\$5,500	Parks Trailer replacement PK301	\$5,500		\$5,500			
		\$5,500	Parks Trailer replacement PK303	\$5,500		\$5,500			
		\$5,500	Parks Trailer replacement PK305	\$5,500		\$5,500			
		\$480,000	City Hall flooring and shade structures; removing solar units; elevator upgrades	\$480,000		\$240,000	\$240,000		
		\$66,000	CVAC Concessions HVAC replacement	\$66,000		\$66,000			
		\$23,000	CVAC Concessions Water Heaters	\$23,000		\$23,000			
		\$14,000	City Hall Exterior Painting	\$14,000		\$14,000			
		\$19,000	Dredging\Sediment removal - City Hall Ponds	\$19,000		\$19,000			
		\$11,000	Repair City Hall Fire Suppression System	\$11,000		\$11,000			
		\$35,625	Load Bearing Vests	\$35,625	\$35,625				
		\$125,000	City Hall landscaping	\$125,000		\$125,000			
\$300,000			Pickle ball courts (6)	\$300,000		\$300,000			
	\$17,000		F Quad Fencing	\$17,000	\$17,000				
\$160,000			Fall Festival (Saturday October 16, 11am-6 pm)	\$160,000	\$40,000	\$40,000	\$40,000	\$40,000	
\$75,000			Enhanced Independence Day event - 3 years	\$75,000		\$25,000	\$25,000	\$25,000	
	\$500,000		Synthetic Turf Infield(s)	\$500,000		\$500,000			
\$8,000			Entertainment plaza tables /shade and lights	\$8,000	\$8,000				
	\$8,500		2 portable metal detectors for security	\$8,500	\$8,500				
\$450,000			New Restroom\concessions at CP\Amph.	\$450,000		\$450,000			
	\$25,000		Entertainment Plaza synthetic turf	\$25,000		\$25,000			
	\$375,000		Back of House enhancements - Amph	\$375,000		\$375,000			
\$165,000			Senior center at the Mall 3 year program	\$165,000		\$55,000	\$55,000	\$55,000	
\$45,000			Archery range with 6-8 bays	\$45,000		\$45,000			
	\$37,000		Generator for CVAC	\$37,000		\$37,000			
	\$50,000		Firearms Simulator for Training Room	\$50,000			\$50,000		
	\$10,000		Workout Equipment/Fitness Center	\$10,000		\$10,000			
	\$50,000		Replica software - 4 years	\$50,000	\$12,500	\$12,500	\$12,500	\$12,500	
				\$9,520,625	\$2,191,625	\$5,364,000	\$1,627,500	\$337,500	
					First Year	Second Year	Third Year	Fourth Year	
					2021	2022	2023	2024	
						\$9,520,625			
				Anticipated ARPA Revenues					
				\$9,592,483					
				Net Difference			Net Difference		
				\$71,858			\$71,858		

Mike Geisel  
City Administrator  
*Mike Geisel*



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## OFFICE OF THE CITY ADMINISTRATOR

TO: Mayor & City Council  
Date: August 25, 2021  
RE: American Rescue Plan Act.

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The American Rescue Plan Act (ARPA) was signed by President Biden on March 11<sup>th</sup>, 2021. It is the stated purpose of this legislation to support the immediate pandemic response, bring back jobs, and lay the groundwork for a strong and equitable recovery. Cities, towns and villages across America will receive \$65.1 billion under the bill. \$1.272 billion will be distributed to Missouri municipalities. Cities designated as "metro" or "entitlement" (generally over 50,000 population) will receive their payments direct from U.S. Treasury. Municipalities, like the City of Chesterfield, with populations under 50,000 are to receive their ARPA payment from the State of Missouri. ARPA refers to these municipalities under 50,000 as NEU's - non-entitlement units of government. The information provided herein is intended to summarize the important components and issues specifically impacting the City of Chesterfield. This is not intended to be a full analysis of the legislation, guidance, and strategies related to ARPA.

Since the passage of the act, Staff has worked aggressively to define at least three critical issues related to this funding;

- 1) How much will the City of Chesterfield receive?
- 2) What can these funds be used for and are there any restrictions on the use of the funds?
- 3) What is the timing and reporting requirements for these funds?

Metropolitan cities with populations over 50,000 have already received partial funding directly from the Federal Government. However, for cities with populations of less than 50,000 (Non-Entitlement Units - NEU's), the Federal Government is distributing funds through each State, who then are required to pass those funds through to each NEU based on each agency's per-capita share. The State is responsible for distributing the entire allocation for NEU's after they have determined the cumulative total population of all Missouri NEU's.

Chesterfield staff has already updated and submitted documents anticipated to be required prior to the State distributing the NEU pro-rata share.

The Missouri Office of Administration has notified us (see attached e mail dated 8/19/2021) that the Chesterfield allocation is \$9,592,482.51 and the first tranche payment (\$4,796,241) has already been deposited in Chesterfield's account.

Funds provided to each municipality, must be spent by the end of calendar year 2024. Local NEU governments will receive their distribution in two tranches, with 50% provided in 2021 and the balance delivered approximately 12 months later. The City will deposit these funds in a separate, segregated, interest bearing account. It is important to recognize that although these funds will be distributed in two tranches, half in 2021 and half in 2022, the funds have to be expended in accordance with the conditions and restrictions provided in the act, or the recipient must refund the Federal government.

Although the act was signed in March, the Department of Treasury was tasked with providing guidance for the use of these funds, under the following legislated categories of uses:

The Act provides a substantial infusion of resources to meet pandemic response needs and rebuild a stronger, and more equitable economy as the country recovers. Recipients may use these funds for the following purposes:

A) Support public health expenditures, by, for example, funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff

B) Address negative economic impacts caused by the public health emergency, including economic harms to workers, households, small businesses, impacted industries, and the public sector

C) Replace lost public sector revenue, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic

D) Provide premium pay for essential workers, offering additional support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors

E) Invest in water, sewer, and broadband infrastructure, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet.

There were also, specifically prohibited uses of these funds:

- Funds cannot be used to directly or indirectly to offset tax reductions or delay a tax or tax increase;
- Funds cannot be deposited into any pension fund.
- Eligible uses cannot include contributions to rainy day funds, financial reserves, or similar funds.
- Eligible uses cannot include payment of interest or principal on outstanding debt instruments, or other debt service costs.
- Eligible uses cannot include satisfaction of any obligation arising under or pursuant to a settlement agreement, judgement, consent decree, or judicially confirmed debt restructuring.

In addition to researching and reviewing the legislation, including multiple versions of Department of Treasury guidance documents, Staff has also participated intensely in multiple informational and educational forums, as well as participating actively in our respective peer professional associations.

It should be obvious, that eligible categories A & B are of little value to the City. Due to the demographics of our community and since the City does not operate either a water or sewer utility, there are few opportunities in Category E. However, Category E does provide for upgrading the City's aging technology, thereby expanding broadband access within the governmental operation. As such, in order for the City to maximize the benefit of the ARPA funds and to be able to establish qualified eligibility for these funds, our path leads us through Category C, Replace Public Sector Revenue Loss. However, please understand that although revenue replacement is an eligible category, once the funding has been "claimed" for that purpose, the NEU must still use that revenue for an eligible governmental purpose, albeit somewhat less stringent.

Finance Director Jeannette Kelly has developed a high level of confidence, that the City of Chesterfield will be able to meet the revenue loss criteria for the full amount of Chesterfield's allocation, based on revenue losses in 2020 and 2021. It is our belief and understanding that once Chesterfield has documented that the funds are qualified under the Federally defined process for calculating revenue losses, those funds still have to be used for legitimate "governmental purposes". The prohibitions against their direct use for the four previously described uses remain in effect.

For reporting, tracking, and transparency, it is critically important that the City identify a strategy to comply with the ARPA requirements, while concurrently maximizing the benefit to the City. It should also be understood that while the strategy outcomes described herein are intended to fully describe and communicate the net, end result; the internal processes and fund accounting necessary to achieve the end goal are much more complicated and would require

further, separate communication. Fund accounting will involve multiple fund transfers, several of which will have offset other budgetary allocations.

Strategy:

It must be understood that all expenses must meet the ARPA eligibility criteria. Receipt of ARPA funds occurs in the first two consecutive years and all expenditures must be incurred prior to December 31<sup>st</sup>, 2024. Accordingly, the receipt of revenues and timing of expenditures must also be coordinated.

- 1) Establish a new, segregated fund for receipts and expenditures of ARPA transactions, where all Federal ARPA receipts and expenses are deposited and accounted for.
  - a. This segregates the funding from the four primary funds
  - b. This provides for continued annual comparisons of the four primary funds without having to explain large spikes in both revenues and expenditures.
- 2) Fund those programs which otherwise would be funded by the General Fund – Fund Reserves, due to Loss of Public Revenue: \$5,635,000.
  - a. Direct \$4 million of the total ARPA allocation towards the public safety fund for the purpose of funding Police Officer Compensation over the eligible period. This in turn, directly reduces the otherwise necessary subsidy from the General Fund – Fund Reserve due to inadequate Public Safety fund revenues.
  - b. Fund those essential, unfunded programs that are not included in the annual budget. (E.g. \$1.635 million for the Eberwein Trail reconstruction, Emerald Ash Borer program, and the Snow Removal Reimbursement program)
- 3) Fund governmental operations that have been sacrificed, reduced, delayed, or otherwise deferred due to Loss of Public Revenues associated with the Pandemic.
  - a. Recognizing that the public was impacted by the pandemic by reduced access to facilities, programs, and events; Fund new, municipal programs, activities, facilities, and improvements that directly benefit the public who have experienced the loss of services, programs, and facilities due to the pandemic response, loss of revenue, and health restrictions.
  - b. Fund deferred maintenance, repair, and replacement of public assets that have been sacrificed due to limited revenues and the pandemic response. Utilize the one-time funding for allowable governmental expenditures, that have been deferred, delayed, or otherwise were not funded due to the City's financial constraints.
- 4) Complete and File the required accounting and reporting documents as defined by ARPA.

There is a four-year time component embedded in this strategy, which creates an additional dimension and is described in a separate spreadsheet, provided as an exhibit attached hereto. A list of the recommended estimated expenditures is provided below:

Fund \$4 M transfer to Public safety Fund – PD Labor cost	\$4,000,000
Fund full reconstruction of Eberwein Park Walking Trails	\$600,000
Construct pickle ball courts	\$300,000
Add F Quad fencing to prevent vandalism and promote safety	\$17,000
Fund Fall Festival (4 years)	\$160,000
Fund final year of EAB	\$575,000
Fund three years of snow removal reimbursement	\$510,000
Fund Enhanced Independence Day event – (3 years)	\$75,000
Additional synthetic infields (hope to leverage)	\$500,000
Entertainment Plaza tables/shade and lights	\$8,000
Backhoe replacement	\$120,000
Portable metal detectors for event security	\$8,500
New Restroom\Concessions @ CP-Amphitheater	\$450,000
Entertainment Plaza artificial turf	\$25,000
Back of house improvements at Amphitheater	\$375,000
Mall space, seniors, youth, events 3 years	\$165,000
Construct public archery range	\$45,000
Holiday Festival, Tree Lighting @ Central Park (4 years)	\$140,000
Replace and Upgrade Network firewall	\$25,000
Network infrastructure, expand broadband capacity	\$10,000
Update Audio-visual technology	\$150,000
Parks Vehicle Replacement (vehicles exceed replacement policy)	\$225,000
¾ ton Parks Maintenance truck	
2 – 1 ton Parks Maintenance Flat-bed truck	
½ ton Parks Maintenance truck	
Parks SUV	
Parks Security Camera Replacements	\$25,000
Beautification Area vegetative replacements	\$75,000
CVAC Generator	\$37,000
Leisure Pool Painting	\$25,000
Park equipment trailer replacements 3 @ \$5,500 each	\$16,500
City Hall flooring, shades, remove solar & elevator upgrades	\$480,000
CVAC Concessions HVAC replacement	\$66,000
CVAC Concessions Water Heaters	\$23,000
City Hall Exterior Painting	\$14,000
Dredging\Sediment removal, City Hall Ponds	\$19,000
City Hall Fire Suppression Repair – Sprinklers	\$11,000
Load Bearing Vests	\$35,625
Firearms Training Simulator	\$50,000
Fitness Equipment replacement	\$10,000
City Hall Landscaping, irrigation, and tree replacements	\$125,000

Replica Software, 4-year subscription	<u>\$50,000</u>
Preliminary total	\$9,520,625

It should be re-stated, that the Federal spending limitations are somewhat amorphous and the Treasury Department guidance continues to evolve. As such, when conditions or assumptions change, it may be necessary to review the afore-stated strategy.

The described strategy meets our stated goals. Spending the Federal funds in this way directly benefits the public with new and enhanced programs, facilities, and events. The strategy provides funding for necessary deferred or deleted capital equipment and facilities. The strategy protects fund reserves and debt pre-payment accounts by funding select programs and activities that would otherwise require use of fund reserves or further deferrals or deletions. Finally, this strategy provides additional flexibility to City Council during the 2022 – 2024 budget years, while recognizing that the parks fund debt service is scheduled to decrease substantially in 2026.

I look forward to discussing this with the F&A Committee at our next meeting, at which time Staff requests further direction from City Council. If the F&A Committee finds the described strategy acceptable, a favorable recommendation would be forwarded to City Council for approval by the full Council. Ultimately, these decisions impact our annual budget preparation and all efforts that stem from the budget as a policy document.